



中揚光電股份有限公司
Zhong Yang Technology Co., Ltd
Code 6668



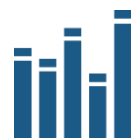
ZHONG YANG CORPORATION

INVESTOR CONFERENCE

2025/11/21

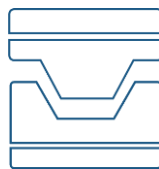


Operational status
of the company



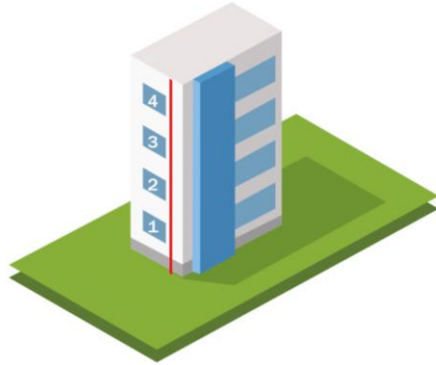
Operational performance

FINANCIAL STATEMENTS



Primary Products
and Industry Report





JMO
(6668TW)

Paid-in capital

NTD 1,071,161K

Service items

1. Operations headquarters
2. Manufacturing and sales of optical molds and products
3. Automotive, projection, security camera and customized optical lens manufacturing

Revenue for fiscal year 2025
(As of Q3)

NTD 804,179K (note.)

NIAT for fiscal year 2025
(As of Q3)

NTD (112,755)K (note.)

2025 Q3 FINANCIAL STATEMENTS-

QUARTERLY CONSOLIDATED INCOME STATEMENT

Unit: NT\$ Thousands

	2025Q3	2024Q3	YoY	2025.1~9	2024.1~9	YoY
Operating revenue	291,326	265,625	10%	804,179	687,347	17%
Operating costs	255,430	207,816	23%	656,804	587,185	12%
Gross profit (loss) from operations	35,896	57,809	(38%)	147,375	100,162	47%
Operating expenses	96,678	71,210	36%	273,728	238,889	15%
Net operating income (loss)	(60,782)	(13,401)	(354%)	(126,353)	(138,727)	9%
Non-operating income and expenses	3,117	42	7321%	13,928	10,499	33%
Pre-tax income (loss)	(57,665)	(13,359)	(332%)	(112,425)	(128,228)	12%
Income tax expenses (benefit)	(6)	0		330	0	
Net profit (loss)	(57,659)	(13,359)	(332%)	(112,755)	(128,228)	12%
Net profit attributable to:						
Parent company owners	(57,659)	(8,921)	(546%)	(112,755)	(113,766)	1%
Non-controlling interests	0	(4,438)	100%	0	(14,462)	100%
ESP (NT\$)	(0.54)	(0.09)	(500%)	(1.11)	(1.22)	9%
Gross margin	12%	22%	(9%)	18%	15%	4%
Operating margin	(21%)	(5%)	(16%)	(16%)	(20%)	4%
Net profit margin	(20%)	(5%)	(15%)	(14%)	(18%)	4%

2025 Q3 FINANCIAL STATEMENTS-

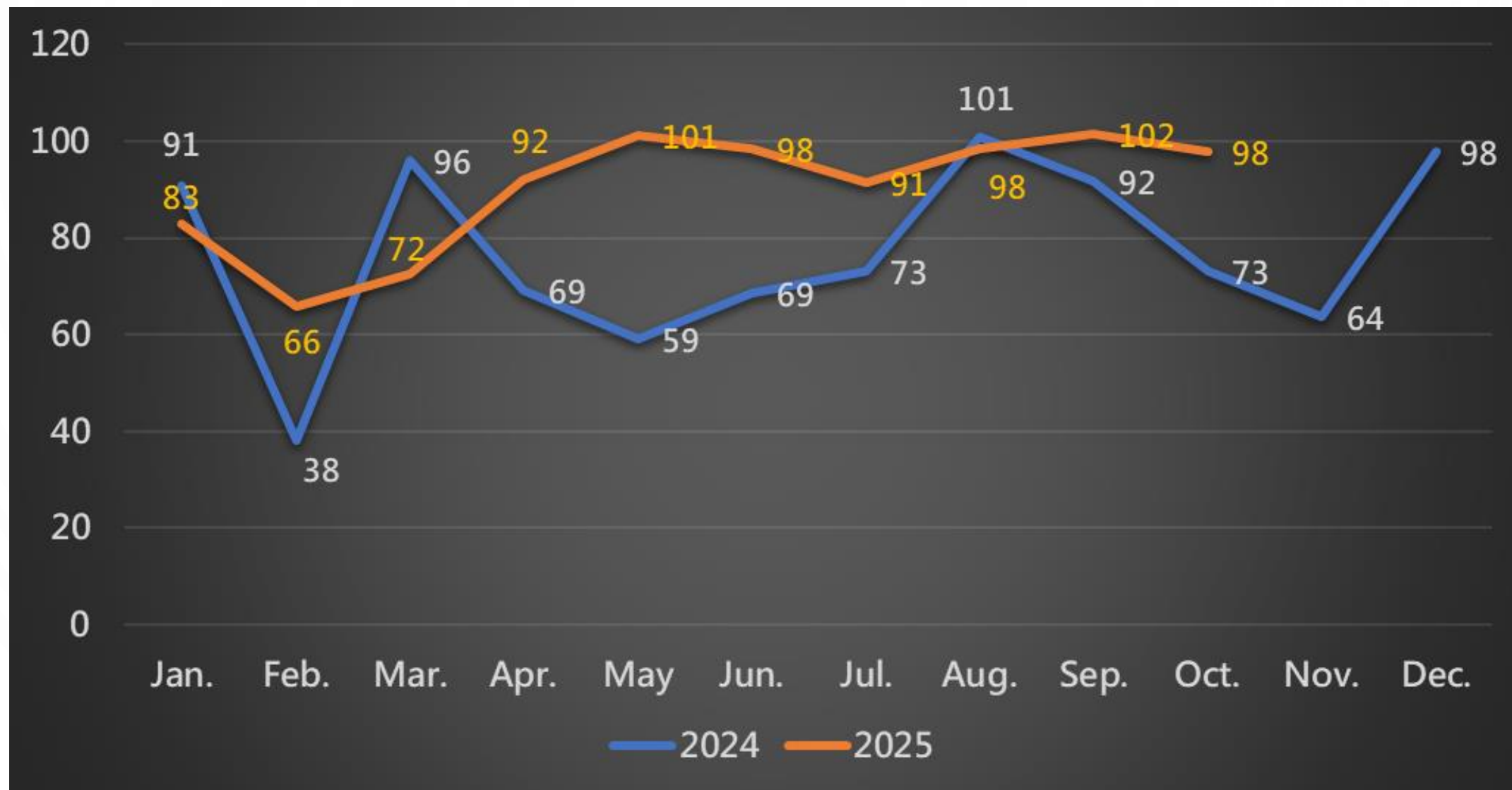
QUARTERLY CONSOLIDATED INCOME STATEMENT

Unit: NT\$ Thousands

	2025.1~9	2024.1~9
Non-operating income and expenses		
Interest income	6,346	9,579
Foreign exchange gains (losses), net	(569)	(2,257)
Interest expense	(20,590)	(13,547)
Share of gain (loss) of associates accounted for using equity method, net	504	(1,805)
Gain (loss) on disposal of equipment, net	19,392	13,323
Other gains (losses), net	8,845	5,206
	<u>13,928</u>	<u>10,499</u>

2025 COMPARISON OF MONTHLY OPERATING REVENUE

Unit: NT\$ Millions



OPERATIONAL PERFORMANCE - RECENT YEARS'

OPERATING REVENUE AND GROSS PROFIT MARGIN

Unit: NT\$ Millions



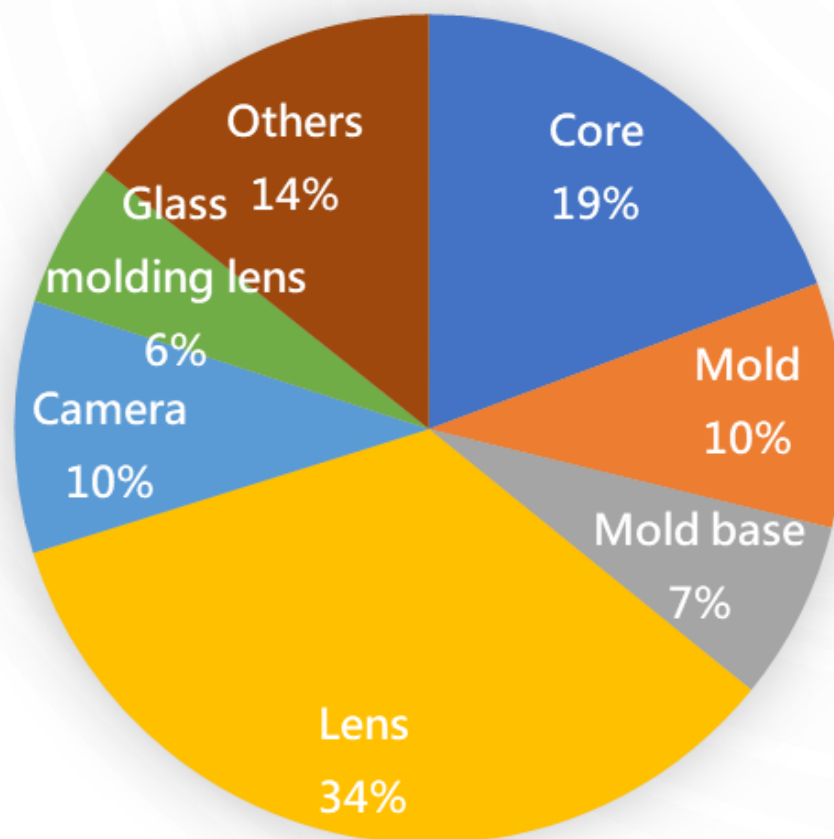
2025 Q3 FINANCIAL STATEMENTS -

QUARTERLY CONSOLIDATED BALANCE SHEET

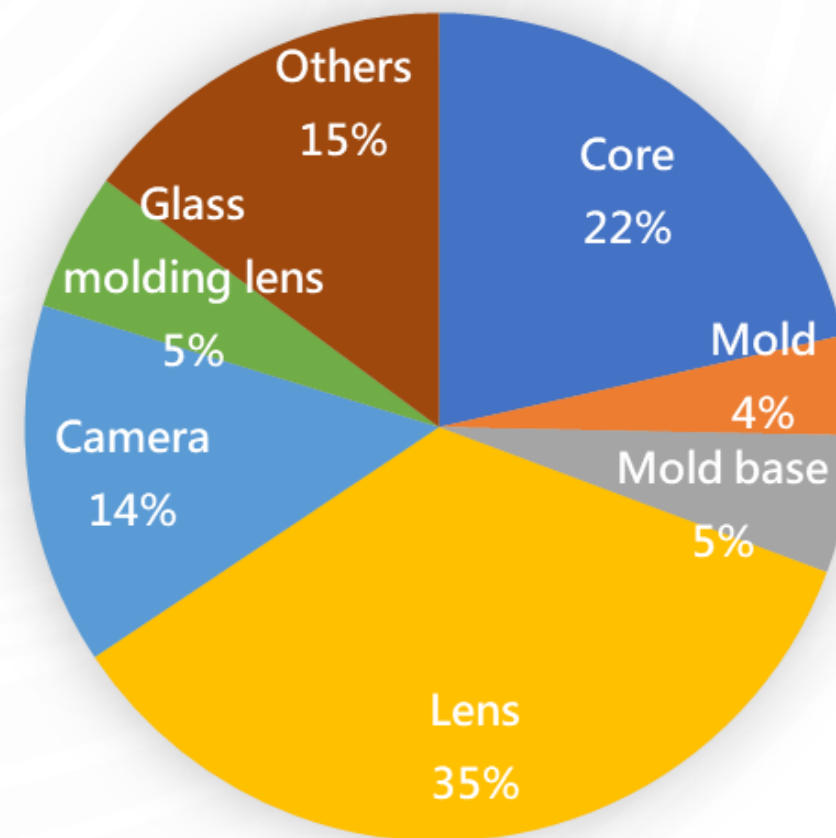
Unit: NT\$ Thousands

	2025/9/30	2025/6/30	QoQ	2024/9/30	YoY
Cash and cash equivalents	490,904	635,324	(23%)	372,118	32%
Notes and accounts receivable, net	441,046	419,169	5%	470,039	(6%)
Inventories	328,175	272,482	20%	239,672	37%
Prepayments and other current assets	147,268	62,681	135%	42,362	248%
Current assets	1,407,393	1,389,656	1%	1,124,191	25%
Investments accounted for using equity method	69,770	34,578	102%	44,889	55%
Property, plant and equipment	1,825,149	1,751,524	4%	2,046,734	(11%)
Right of use assets	36,242	35,344	3%	98,529	(63%)
Investment property, net	238,447	230,025	4%	0	-
Other non-current assets	105,736	132,848	(20%)	79,468	33%
Non-current assets	2,275,344	2,184,319	4%	2,269,620	0%
Total assets	3,682,737	3,573,975	3%	3,393,811	9%
Short term borrowings	205,420	191,820	7%	200,230	3%
Current contract liabilities	72,447	60,472	20%	58,419	24%
Notes and accounts payable	159,025	142,092	12%	98,214	62%
Other payables and other current liabilities	267,057	217,883	23%	193,681	38%
Bonds payable, current portion	0	0	-	80,740	(100%)
Long term borrowings, current portion	93,173	97,206	(4%)	140,497	(34%)
Current liabilities	797,122	709,473	12%	771,781	3%
Long term borrowings	629,374	640,894	(2%)	455,979	38%
Other non-current liabilities	95,782	95,471	0%	99,128	(3%)
Non-Current liabilities	725,156	736,365	(2%)	555,107	31%
Total liabilities	1,522,278	1,445,838	5%	1,326,888	15%
Total equity	2,160,459	2,128,137	2%	2,066,923	5%
Total liabilities and equity	3,682,737	3,573,975	3%	3,393,811	9%
Debt ratio	41%	40%	1%	39%	2%
Current ratio	177%	196%	(19%)	146%	31%
Quick ratio	129%	151%	(22%)	110%	19%

2024



2025.1~9



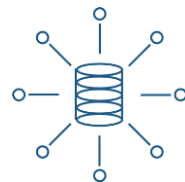


2026 Strategic Focus



Glass Molding

CORPORATE STRATEGY DEVELOPMENT REPORT



Industry Overview

From "Bottom Rebound" to "Structural Growth"

JMOs three growth pillars solidify its future

JMO has successfully transformed its technological strengths into structural revenue growth, with its three core businesses strategically positioned in high-growth applications, laying a solid foundation for the groups long-term development.

Optimize the groups revenue structure

Component Business

Has become the largest revenue contributor, accounting for 50.8%, with advanced PMO/GMO technology leadership

Zhongyang has evolved from an optical mold manufacturer into a key supplier of components and lenses.

Application Field Layout

Car	unmanned aerial vehicle	AR/VR
27.2%	10.9%	High Growth

Strategic Direction

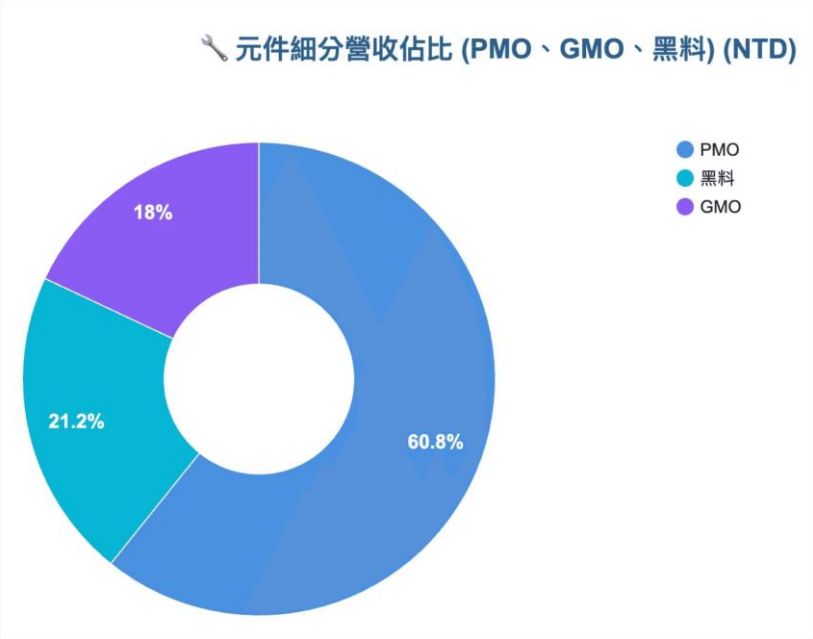
Focusing on high-value, high-growth applications, we establish global partnerships with international clients through our Thai factory network.

The component business is upswing and accounts for half of the revenue

The component business has become the groups largest revenue contributor, accounting for 50.8%. Its advanced PMO/GMO technical capabilities are key to JMOs profitability and technological leadership.

technological moat

- **PMO (Plastic Molding):** Accounting for 60.8% of component revenue, featuring large-scale, high-precision manufacturing with industry-leading processes and yield control.
- **GMO (Glass Molding):** Contributing 18% to component revenue, this technology delivers exceptional weather resistance and stability, making it essential for demanding applications in automotive and AR/VR sectors.
- **Competitive edge:** Our comprehensive technical framework and manufacturing expertise foster strong customer loyalty and create a formidable technological barrier that is hard to replicate.

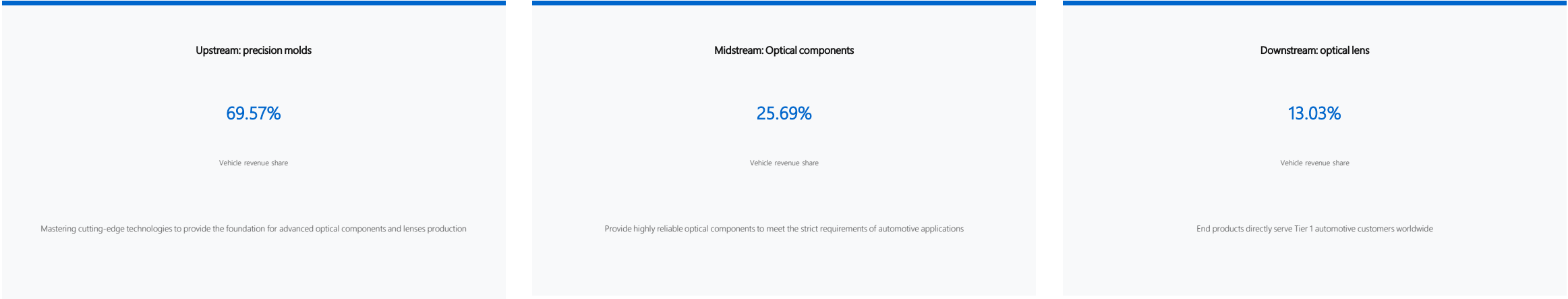


Market Position

The rapid growth of JMOs component business reflects its leading position in the high-end optical component market and the high recognition of its technology and quality by international customers.

Complete layout of automotive optical value chain

JMOs competitive edge in the automotive market stems from its unique vertical integration capability, which creates a complete and highly transparent supply chain from upstream molds to end-product lenses.



Application Field Revenue Distribution Details



In-depth analysis of the automotive market

The automotive market is undergoing structural transformation, with the widespread adoption of electric vehicles and autonomous driving technologies creating unprecedented growth opportunities for JMOs optical components and lenses business.

Market growth drivers

- Electric vehicle penetration rate is rising: The global adoption of electric vehicles continues to grow, with projections indicating it will exceed 50% by 2030, driving substantial demand for automotive optical components.
- Demand for autonomous driving sensing: With the widespread adoption of autonomous driving technology, there is a surge in demand for high-precision optical sensors and cameras, including LIDAR optics and camera lenses.
- In-vehicle display and heated windshield: Electric vehicles require far more optical components for in-vehicle displays, HUDs, and heated windshields than traditional fuel-powered vehicles.

JMOs Automotive Advantages: Vertical Integration

Upstream mold

69.57%

Vehicle revenue share

Midstream components

25.69%

Vehicle revenue share

Downstream lens

13.03%

Vehicle revenue share

Customer Relationship Depth

Establish long-term strategic partnerships with key Tier 1 automotive clients in Europe and America, ensuring high order visibility and operational stability. The automotive markets high entry barriers, extended development cycles, and stringent quality standards foster strong customer loyalty.

Gross margin advantage

Vehicle applications>> Consumer electronics applications

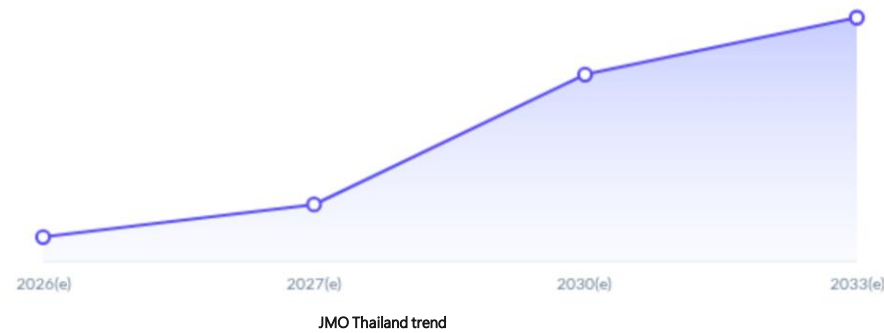
The automotive industrys stringent demands for quality and reliability drive its gross margins to significantly surpass those of consumer electronics, making it a key driver for revenue structure optimization.

Overseas capacity expansion

The strategic footprint of the Thai plant effectively mitigates geopolitical risks, serving as a pivotal springboard for the group to secure high-value orders from top-tier international clients.

strategic advantage

- Diversified geopolitical risks: Non-Chinese production capacity to meet the diversified supply chain requirements of international customers.
- International customer service: Close to Southeast Asia market, more effectively serve North America and Europe customers.



Progress in the Thai factory

The Thai factory has entered trial production and customer certification, and is set to contribute to revenue by 2026, becoming a key base for the group to secure international orders.

International Customer Service

- A leading North American AI server manufacturer provides high-precision thermal management components, supporting its rapid growth and global demand.
- For automotive clients in Europe and North America: Collaborate with Tier1 suppliers in Taiwan to secure OOC orders for high-end automotive optical lenses.
- Taiwan handles orders, with collaborative production in Dongguan and Thailand, ensuring both international customer needs and supply chain resilience.

Key Milestones for 2026

- Dongguan Plant: Component demand continues to rise, with new production equipment added to meet growing needs of key clients
- Thai factory: Starting in the second half of the year, it will contribute to revenue, bringing new growth momentum and global competitive advantage to the group.

關鍵優勢

地緣政治風險分散 × 國際客戶信任 × 成本結構優化

New apps are booming

JMO is aggressively expanding into emerging high-growth applications, translating last years high projected growth rate into actual revenue contribution. This is creating long-term growth opportunities for the group.

Growth drivers

The drone market is booming: The global drone market continues to grow rapidly, driving a surge in demand for high-precision optical lenses.

AR/VR technology has matured: With the accelerated commercialization of AR/VR devices, the demand for high-end optical components is entering a phase of rapid growth.

Technological leadership advantage: JMOs PMO/GMO technology perfectly meets the stringent requirements of emerging applications, establishing it as a key supplier.



Unmanned aircraft applications

21.74%

Camera revenue share

Drone cameras have become a key growth driver for JMOs camera business, with market demand remaining strong.

AR/VR Apps

high growth

Revenue from components and lenses

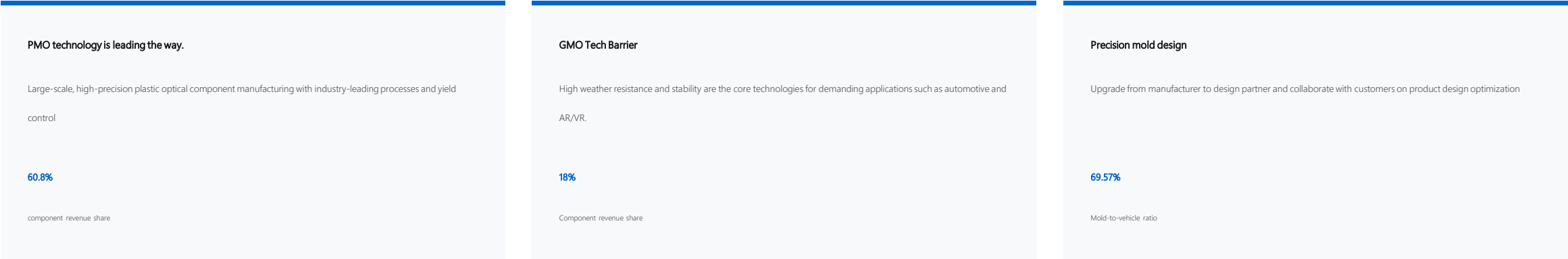
The AR lens is projected to achieve high growth in 2025, with its potential now translating into actual orders and revenue contributions in 2026.

Long-term outlook

Drones and AR/VR applications are projected to become the primary growth drivers for the group over the next 3-5 years, creating sustainable high-growth opportunities for JMO.

Technological innovation and product upgrade

JMO is evolving from a traditional OEM manufacturer into an optical solutions provider with core technological innovation capabilities, forging technical partnerships with international clients.



Breakthrough and Joint Development of AR/VR Optical Components



Global layout and localization strategy

Through strategic expansion in Thailand, JMO is transitioning from a Taiwan-based manufacturer to a global supplier, delivering localized, multi-geographic, and highly resilient supply chain solutions to international clients.

The strategic significance of the Thai factory

- Geopolitical risk diversification: The Thai plant, as a non-Chinese production capacity, meets the strict requirements of international customers for supply chain diversification.
- International Customer Service: With proximity to Southeast Asian markets, we can more effectively serve North American AI server-related supply chains and Tier 1 automotive customers in Europe and America.
- Capacity expansion and cost optimization: is expected to start contributing to revenue in the first half of 2026, optimizing the global production cost structure.

Localization service capability

Technical support

The Thai factory has a dedicated technical team to provide prompt support and troubleshooting for local clients.

Quickly respond to localized production and services to respond to customers urgent needs and order changes

Custom development is conducted at the Thai factory to meet the specific needs of customers in different regions.

Global Layout Outlook

The Thai factory is the first step in the global strategy, aiming to increase supply chain flexibility and become a true "global supplier".

Ecosystems and Strategic Partnerships

JMO is building a complete optical industry ecosystem through deep collaboration with upstream suppliers, downstream users, and industry partners, upgrading from single-point technological advantages to systematic industry leadership.

Upstream Supplier Collaboration

Establish long-term partnerships with global top-tier optical material suppliers (Japanese optical glass manufacturers and German precision equipment manufacturers) to access cutting-edge material technologies and equipment, thereby maintaining technological leadership.

Joint development of downstream tourist households

Collaborate with international clients (North American AI server supply chain and Tier 1 automotive suppliers in Europe and America) on joint development of new products and applications, becoming their technical partner.

Industrial ecosystem interaction

Actively participate in the standardization of the optical industry, technology alliances, and industry associations to enhance its voice and influence in the industry.

Ecosystem Vision: Integrator of Optical Solutions

optical system for autonomous driving

Provide a complete optical sensing system for autonomous vehicles, including lenses, components, molds, software algorithms, etc.
From visible to invisible light, extending to far-infrared thermal imaging.

From Single Point Elements to System Solutions

AR/VR optical module

Provide complete optical modules for AR/VR devices, including high refractive index lenses, optical engines, display optics, etc.

From component suppliers to system providers

2026 Operations Outlook

Focus on high value and high growth, and steadily move toward a new milestone

Strategic Focus

- High-value product portfolio: Continuously optimize revenue structure by focusing on high-margin segments like components and lenses to enhance overall profitability.
- Structural growth: Achieve steady revenue growth through strategic deployment in high-growth sectors such as automotive, drones, and AR/VR.
- Global expansion: Thailand's factory capacity is being unleashed, with enhanced international customer service capabilities and global market development.

The car market is growing steadily

Long-term partnerships with Tier 1 customers in Europe and the US ensure order visibility and gross margin advantages. Market opportunities in electric vehicles and autonomous driving will continue to drive growth.

Accelerate contributions from emerging applications

The rapid growth of UAVs and AR/VR applications has created new revenue streams for the group. Last years high projected growth rate is now translating into actual orders. AI servers are meeting the demand from North American brands, creating another growth channel beyond optical products.

Technological leadership and innovation

Through continuous upgrades to PMO/GMO technology and collaborative development with international clients, JMO has strengthened its technological moat and market leadership.

deliver

JMO will maintain a steady pace, focusing on high-value, high-growth strategic directions to create long-term, sustainable value for shareholders.

A close-up photograph of a person wearing a white lab coat, looking through the eyepieces of a microscope. The person's face is partially visible, showing their eyes and nose. The microscope is a light-colored, modern design. The background is dark and out of focus. The text "Q & A" is overlaid in the center of the image.

Q & A